

JOHN M. FEDDERS  
Washington, D.C. 20016

March 4, 1985

The Chairman, the Commissioners and the Staff, Especially the Division of  
Enforcement Staff  
Securities and Exchange Commission  
Washington, D.C. 20549

Dear Friends:

I ask your forgiveness for anything I have done which has embarrassed or harmed you or the Commission.

Your past and continuing efforts for the protection of investors and the preservation of the integrity of our nation's securities markets has been and will remain outstanding. The successful completion of your tasks is often difficult, but no group responds to challenges and adversity better than you. To have been associated with you has been wonderful. To have been a part of the enforcement team has provided me more joy than I imagine most folks have in a lifetime.

The Commission's enforcement program is successful because of people -- good, honest and tireless women and men. Folks with pride and determination. A team that has learned there are no hopeless situations. What appears as an unsolvable problem to some is actually a rather exhilarating challenge to the enforcement staff. You are people who inspire others because you see invisible bridges at the end of dead-end streets.

I flatter myself to think that at some time I might help anyone of you, but if I can please call upon me. I would love to stand up for you. Call me day or night. Each of you has unlimited "due bills" on me. When you call make it tough on me, do not request an easy lay-up.

Few things could possibly equal the ties that bind in 42 months and grow deep into your being through shared life experience. But what we have shared has been an honest friendship which was a gift from God in my life. It has been our belief in the reality of that friendship that has enabled each of us to be true and selfless to each other through some hard times and even now.

Even though there have been mischaracterizations of my conduct, I do not intend to begin a war of words. For my conduct which has been other than what it should have been, I have great remorse. However, no matter what others have

said, I hope that each of you know who I am. With this confidently in mind, I move on. Fear of failure has not entered my mind. God bless each of you. Keep your chins up -- mine is.

I sit with a full, thankful and expectant heart that all of this will work for good.

Sincerely,

John M. Fedders