

NATIONAL ASSOCIATION OF SECURITIES DEALERS, INC.





The National Association of Securities Dealers, Inc., is the not-for-profit, self-regulatory organization for the over-the-counter securities market. More than 6,600 broker-dealer firms — or virtually all firms that do a securities business with investors in the U.S. — belong to the NASD and agree to abide by its rules as a condition of membership. More than 404,000 employees of these organizations are registered with the NASD.

Through its self-regulatory activities and the activities of its subsidiary organizations, NASDAQ, Inc., and NASD Market Services, Inc., the NASD seeks to facilitate efficient domestic and international financial markets for the benefit of investors, NASDAQ companies and NASD member firms.

In keeping with the true spirit of self-regulation, the NASD is governed by a member-controlled Board of Governors. In addition, a nationwide system of committees conducts peer reviews of members' actions, develops rules and regulations and designs new services for the market.

About the Cover:

The evolution of the NASDAQ System continues. Shown in the background on this 1986 annual report cover is the original NASDAQ terminal. Manufactured by the Bunker Ramo Corporation, this terminal provided yeoman-like service to market makers and other professionals throughout the 1970s. It was replaced in 1980 with a more sophisticated terminal (middle ground), manufactured for NASDAQ by the Harris Corporation. This terminal delivered substantially more information to subscribers at twice the speed. In 1986, the latest generation of terminals (foreground) was born. The new version will capitalize on the latest in personal computer technology by providing subscribers with a wealth of new features never before available on NASDAQ equipment: market minding, dynamic screen updates, personalized ticker service, parameter break alerts and trade quote reviews.

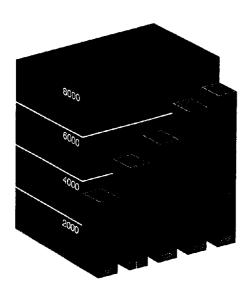


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- Membership in the NASD grows to its highest level ever 6,658 member firms operating 18,014 branch offices. The number of registered principals and representatives tops 404,000.
- The NASDAQ market celebrates its 15th anniversary with a record-breaking performance: the volume of shares traded reaches 28.7 billion, a 39 percent increase over 1985, the prior record year; NASDAQ dollar volume exceeds \$378 billion, 62 percent above the prior record also achieved in 1985.
- The NASD opens its new \$17.3-million computer operations center in Rockville, Maryland. The 110,000-square-foot facility supports NASDAQ's 200-million-share trading days and provides the first complete, back-up computer communications system of any securities market in the world.
- NASDAQ and the London Stock Exchange create an "electronic bridge" by linking the two international markets.
- Responding to recommendations in a study of short-selling practices by former SEC Commissioner Irving M. Pollack, the NASD began collecting and publicly disseminating open short-interest positions of members and customers in all NASDAQ securities.
- In its fifth year, the Central Registration Depository expands its automated capabilities to encompass broker-dealer registrations. CRD processes more than 1.8 million filings for the NASD, 51 jurisdictions and six exchanges.
- Kansas, Florida and Rhode Island join a growing number of states that grant NASDAQ/NMS companies automatic exemptions from their securities registration requirements.
- As a companion to its Trade Acceptance and Reconciliation Service, the NASD implements "MBARS," a system to facilitate the clearance and settlement of transactions in municipal bonds.
- The NASD launches a pilot program to develop methods for regulating registered investment advisers and financial planners.

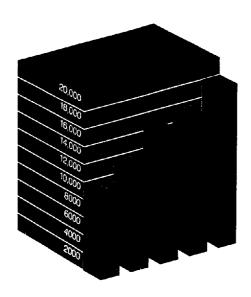
Member Firms



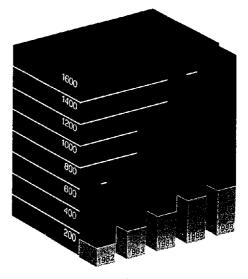
Registered Representatives (in thousands)

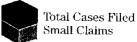


Branch Offices

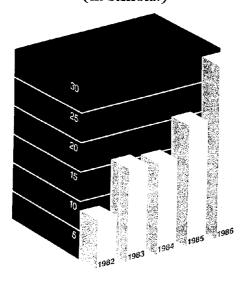


Arbitrations





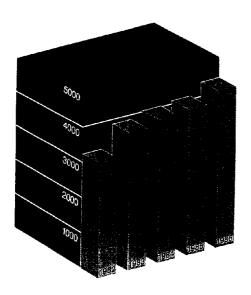
Share Volume (in billions)



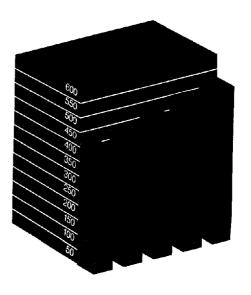
Dollar Volume (in billions)



Companies



Market Makers



he NASD and the NASDAQ market grew at an extraordinary rate in 1986 — a year in which we improved our domestic operations and strengthened the international reach of our market.

At year end, the number of member firms reached an unprecedented 6,658, a 5.6 percent increase over 1985. Commensurate with that growth, the number of branch offices climbed to 18,014, up 17 percent over the prior year. At the same time, the number of registered representatives employed by members soared to 404,000, another first.

Gordon S. Macklin, President (left) and David W. Hunter, 1986 NASD Chairman.

The NASDAQ market also broke numerous records in 1986. The dollar value of trading reached \$378 billion, up a full 62 percent from 1985. NASDAQ's annual share volume aggregated 28.7 billion shares, for a daily average of 113.5 million shares, up 39 percent from 1985. In the same period, the number of companies in our market climbed to 4,417; and the number of securities, to 5,189. The aggregate market value of NASDAQ securities reached \$341 billion, up 19 percent.

Ten of NASDAQ's 11 market indices reached new highs in 1986. The Transportation Index and the Bank Index showed the greatest gains at year end, at 19.6 and 18.1 percent, respectively. Our broadest index, the NASDAQ Composite, composed of 4,219 securities, reported a more modest 7.4 percent gain for the year.

Two landmark events for our organization and our market occurred in 1986: the inauguration of NASDAQ's electronic link with the London Stock Exchange in April and the opening of our new NASD Operations Center in Maryland in September.

The NASDAQ and London Stock Exchange link, the first intercontinental link of

major world markets, involves the exchange of real-time quotations for more than 550 issues via satellite. Today, the Topic terminals of the Stock Exchange, located in the offices of securities firms and financial institutions throughout the U.K., display the individual quotations of market makers for each NASDAQ security included in the link. Conversely, the NASDAQ System now carries the quotations of London market makers for nearly 300 London-traded securities.

The benefits of the link: improved access to the global market for investors, new business opportunities for members and greater international visibility for many NASDAQ companies.

Our new 110,000 square-foot operations center houses automation, registration and communications service personnel, as well as the hardware needed to support our expanding market and a growing array of services for members. In addition, the facility provides a complete computer communications back-up to the NASDAQ System in the event of a major outage at our central processing facility in Trumbull, Connecticut. The center also gives the NASDAQ System reserve capacity for future expansion.

In the coming year, we look forward to offering several next-generation services. A new data broadcast service will enhance NASDAQ Level 2 and 3 services with a wealth of features never before available on NASDAQ. Also, a new ticker service will allow subscribers to monitor trades in NASDAQ/NMS securities on a real-time, transaction-by-transaction basis. In addition, we expect to introduce a semi-automated facility for trading in any order size.

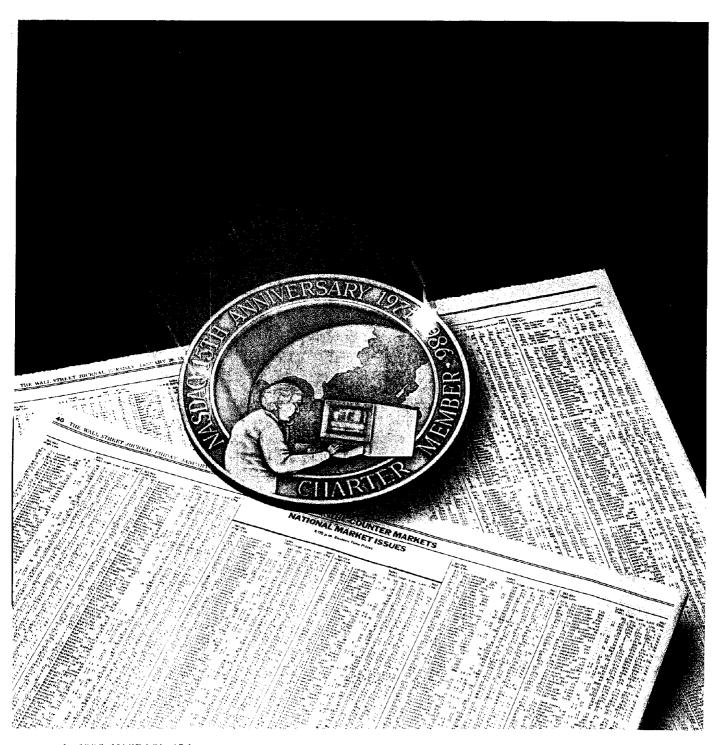
We will continue to explore promising opportunities — both at home and abroad — for improving our market and the quality of our programs and services.

In 1986, as in past years, the accomplishments of the NASD were made possible by the dedicated efforts of hundreds of men and women in the securities industry who volunteer their time and energy to the work of our organization and by the support of a dedicated staff. We look to the future with gratitude for their efforts and with confidence that our organization is well prepared to meet the challenges of tomorrow.

David W. Hunter 1986 Chairman

Gordon S. Macklin

President



In 1986, NASDAQ's 15th anniversary year, the NASDAQ market grew at a record pace and acquired major new international dimensions.

n 1986, NASDAQ's 15th anniversary year, share volume in the NASDAQ market reached 28.7 billion shares, 39 percent more than 1985, and dollar volume climbed to \$378.2 billion, a 62 percent increase. Daily share volume exceeded that of the New York Stock Exchange on 21 days, and weekly share volume exceeded the NYSE's on three occasions. Meeting the challenge of increasing volume, NASDAQ System "up-time" averaged over 99 percent.

The annual share volume of the NASDAQ National Market System (NASDAQ/NMS) rose 50 percent, to 19.7 billion shares. About 42 percent of those shares traded in blocks of 10,000 shares or more, with the average block transaction exceeding 20,000 shares. Use of the NASD's Small Order Execution System (SOES), which provides automated execution of customer agency trades of 1,000 shares or less, increased 212 percent in 1986, with nearly a half-billion shares traded through the system.

In 1986, two NASD-commissioned studies were completed that provide an insight into the demographics of investors in the NASDAQ market. Opinion Research Corporation (ORC) con-

ducted a survey of individual investors, and the Rodney L. White Center of the University of Pennsylvania's Wharton School examined institutional participation in the NASDAQ market.

According to the findings of ORC, the typical NASDAQ shareowner is a well-educated, sophisticated investor with a diversified portfolio and total assets significantly above those of the overall shareholder population. The survey also found that NASDAQ households are more active in and familiar with securities markets than the shareowning population overall.

Of U.S. investors whose stocks could be classified by market, nearly 9 million own at least one NASDAQ/OTC security; 83 percent of this group, or about 7.3 million individuals, own at least one NASDAQ security. Fifty-six percent of all OTC shareowners hold equity mutual funds and listed securities, and about 4 million shareowners hold NASDAQ/OTC stocks exclusively.

According to the Wharton study, the dollar value of NASDAQ/OTC stocks in institutional investor portfolios more than tripled from 1980 to 1985. The survey data show that the holdings of NASDAQ/OTC stocks in institutional portfolios rose from \$20 billion at year-end 1979 to \$68.6 billion in mid-1985, an increase of 243 percent. Additional data provided by Vickers Research reflect an acceleration of this trend. As of year-end 1986, institutional investment in the NASDAQ market passed \$100 billion.



Companies that prize creativity and vision do not merely make the future possible—they become the future. The NASDAQ market and its companies epitomize the trends propelling our world into the future: technology, competition, diversity, growth.

John Naisbitt Chairman The Naisbitt Group NASD Governor-at-Large he past year was a pivotal one in the evolution of global equity trading, and the NASDAQ market played a leading role in it.

Volume in the 88 American Depositary Receipts (ADRs) and 178 foreign securities in the NASDAQ market increased more than 70 percent from 1985, to 2.4 billion. In the same period, the dollar volume of trading in ADRs and foreign securities doubled to nearly \$25 billion. In addition, the overseas network of terminals now carrying NASDAQ data grew by 30 percent. Today, 20,000 terminals, out of a total of 155,000, are located in 44 foreign countries.

NASDAQ's international operations moved into high gear in April 1986 with the inauguration of a link with the London Stock Exchange, the first intercontinental link of major securities markets. In due course, this quotation link will be enhanced by an exchange of actual trade data, an automated execution capability and an international clearance and settlement linkage.

Today, London's TOPIC terminals display the bids and offers of competing U.S. market makers for 270 NASDAQ issues.

These include the stocks of 200 major U.S. companies and the ADRs of 70 non-U.K. firms. NASDAQ terminals now carry quotations on 288 stocks from London, including the 100 issues in the Financial Times-Stock Exchange Index and 188 international stocks traded in the London market.

More than 20 percent of the institutions that invested in the NASDAQ market in 1986 are located overseas, with the largest numbers in Canada, the United Kingdom, France, Switzerland and West Germany. Financial institutions in other countries in Europe, the Middle East and the Pacific Basin

also actively invest in NASDAQ securities.

In 1986, the Zurich-based Association of International Bond Dealers (AIBD) retained the NASD as a consultant to design an automated system for the \$3.6 trillion Eurobond market, the largest capital market after the U.S. Treasury market. The computerized system, designated AIBDQ, for AIBD Quotations, would make the Eurobond market the first fixed-income market to offer computer displays of market data, including current quotations.

NASD representatives continue to work cooperatively with overseas markets and regulatory bodies to help formulate rules, procedures and automated systems for global trading. Last year, the NASD participated in meetings with industry and government officials in Australia, Brazil, Canada, Denmark, Ecuador, Finland, Hong Kong, Indonesia, Japan, Korea, New Zealand, Singapore, Sweden, Taiwan, the United Kingdom and West Germany.

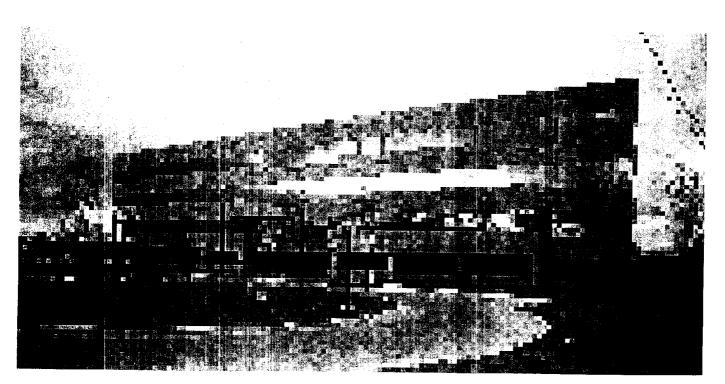


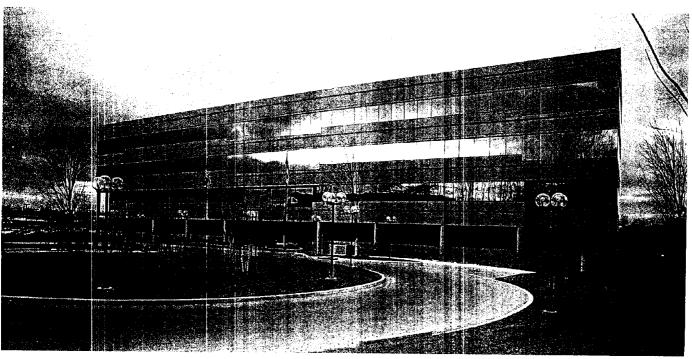
The world equity market is emerging as a network of national automated market systems linked by telecommunication networks. The NASDAQ System provides markets worldwide with the prototype system for global trading.

Bernard L. Madoff Senior Partner Bernard Madoff Investment Securities Chairman, NASD International Committee



More foreign securities are on NASDAQ than any other U.S. market. Also, the number of overseas terminals receiving NASDAQ data has doubled from 10,000 to 20,000 in the last two years.





In 1986, the NASD opened a 110,000-square-foot operations center, giving NASDAQ the first complete back-up communications system of any securities market in the world.

he NASD continues to prepare the NASDAQ System for its growing participation in the world equities market. The addition of a new operations center in Rockville, Maryland, gives the NASD and NASDAQ the capability to meet today's needs and provides an almost unlimited capacity for future growth.

This new ultra-modern 110,000-square-foot center, built at a cost of \$17.3 million, houses the first complete disaster-recovery and back-up system of any securities market in the world. The center, which supports the NASDAQ System's current 200-million-share-per-day capacity, is designed to ensure continuous operation of the NASDAQ market in the event of a major system outage — whether at the data processing center in Trumbull, Connecticut, at a major communication facility, at concentrator sites or in communication trunk lines.

About 350 automation and administrative support personnel now work in the operations center, including NASD Membership operations, which manages the Central Registration Depository (CRD). CRD is an on-line, computerized system that

streamlines the application and licensing procedures for more than 400,000 securities professionals and their broker-dealer employers.

The NASD last year installed four high-capacity processors to handle the more than 1.8 million registration filings for the NASD, 49 states, the District of Columbia, Puerto Rico and six U.S. securities exchanges.

In 1986, the NASI) and the Control Data Corporation implemented a partnership arrangement to jointly manage the nationwide network of education centers

that administers computerized qualification examinations to prospective registered representatives and other industry professionals. In 1986, the NASD administered nearly 178,000 computerized examinations and 84,000 paper-and-pencil tests for itself, other regulatory organizations, the states, the SEC, the commodity exchanges and other certifying organizations.

The NASD also purchased and installed equipment to enable high-speed transfer of information among the diverse computers used in the NASDAQ System. Other System improvements include the addition of four network processors, the completion of a major expansion of the NASDAQ Data Center in Trumbull, Connecticut, and the acquisition of an additional Sperry Univac 1100/84 mainframe.



The NASD's daily challenge is to apply new technology in ways that will benefit members, issuers and investors. The new Operations Center provides a fitting arena for that work.

David W. Hunter Chairman Parker/Hunter Incorporated 1986 NASD Chairman

■ he NASD recently completed developmental work on a variety of member and market services. Most important is the next generation of NASDAQ terminals. Like the existing terminal, the new version will be used by brokers and dealers to update their quotations and monitor the market. But unlike the existing version, the new terminal is a personal computer that accepts an encoded data stream and stores virtually the complete NASDAQ database. The technology incorporated in the new terminal will provide a wealth of features never before available on NASDAQ equipment: market minding, limit watching, local inquiry with dynamic screen update, personalized tickers, and more. Traders participating in previews have responded enthusiastically to the new terminals, which will be introduced in mid-1987.

Work is also underway on a semi-automated facility for processing trades of every size. After telephone negotiations of orders between traders, trade detail can be entered into the system for display on the contra-party's terminal. When all aspects of the

> trade are properly entered, the trade will be treated as locked-in and will be automatically reported to the trade dissemination system and the clearing corporation. Thus, benefits already available to users of the NASD's Small Order Execution System will also be available for conventional orders of every size.

A new ticker broadcast service will soon help members and investors monitor trading activity in the NASDAQ market. It will provide a continuous, electronic tape of all trades in NASDAQ National Market System securities as they are reported.

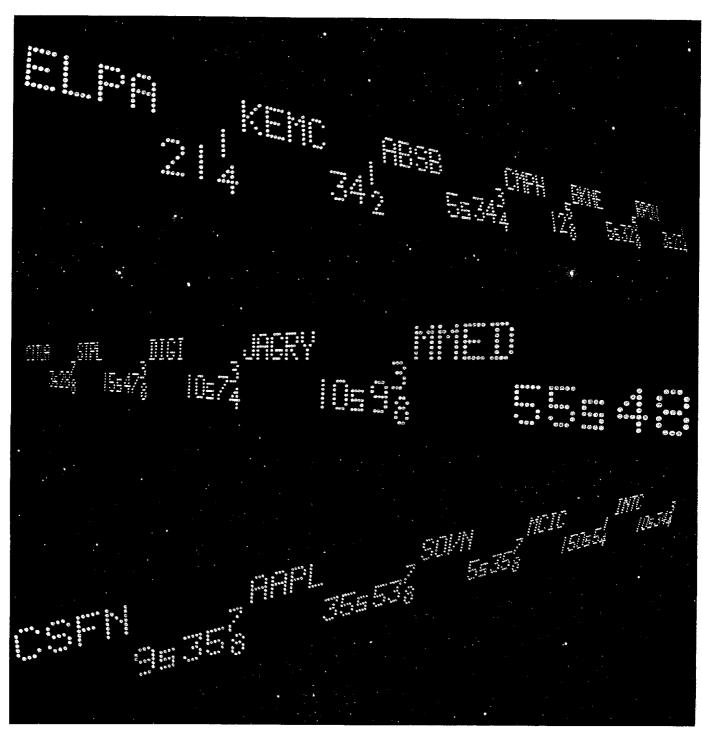
For firms that do a municipal securities business, the NASD in 1986 introduced its Municipal Bond Acceptance and Reconciliation Service (MBARS) to provide an on-line data service to expedite the settlement of trades. MBARS also enables users to electronically submit trade records to the clearing corporations.

Also, in 1986, the University of Chicago's Center for Research in Security Prices (CRSP) completed a three-year project to develop a comprehensive data base of historical prices for 4,700 NASDAQ common stocks. The CRSP files now contain daily information about trading, capitalization and returns for all common stocks quoted on the NASDAQ System since December 1972. Financed jointly by the NASD and Dimensional Fund Advisers, Inc., the project will facilitate academic and institutional research of the NASDAQ market.

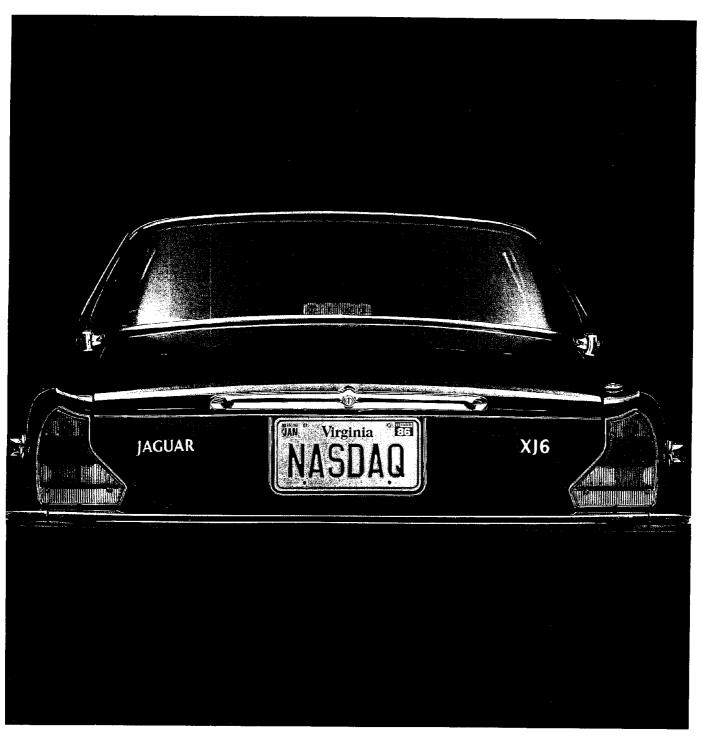


The NASDAQ ticker, lacksquare the next-generation NASDAQ terminals and the expansion of the NASDAQ System to a 350-millionshares-a-day capacity will all provide improved industry services to investors.

Joseph R. Hardiman Managing Director and Chief Operations Officer Alex. Brown & Sons Incorporated 1987 NASD Chairman



One of many new services is a broadcast ticker display, which will provide up-tothe-second trade information for securities in the NASDAQ National Market System.



Jaguar traded more than 257 million shares in 1986, making it the most active overseas security in the NASDAQ National Market System.

uring the year, the NASD implemented a series of recommendations to regulate short-selling practices in the overthe-counter market. Former SEC Commissioner Irving M. Pollack developed the recommendations after conducting a comprehensive study of short-selling practices for the NASD. As a result, in November 1986, the NASD began to publicly disseminate, via the financial press, members' and customers' open short-interest positions in NASDAQ securities.

To prevent trading on information not generally available to the public, the NASD proposed a rule in 1986 that would authorize it to suspend trading in an issue while a NASDAQ company disseminates material news. Presently, the NASD only has authority to halt quotations in NASDAQ securities pending an issuer's dissemination of material news.

In 1986, the SEC proposed transferring to the NASD the authority to set qualification standards for NASDAQ/NMS securities. The proposal would remedy a technical problem the NASD has encountered in seeking to adopt corporate governance rules as addi-

tional NASDAQ/NMS eligibility criteria.

Both the SEC and the Congress in 1986 debated the issue of shareholder voting rights. To address the subject's many dimensions, the NASD commissioned University of Chicago Professor Daniel Fischel, a noted economist and lawyer, to analyze the legal, economic and public interest issues involved. In March, the NASD distributed more than 14,000 copies of his report. Professor Fischel found that while one-share/one-vote was the preferred standard for a majority of publicly held companies, there was no pattern of abuse to warrant a legally

mandated standard of one-share/one-vote. As the year ended, the debate continued.

In 1986, Florida, Kansas and Rhode Island joined a growing number of states in exempting NASDAQ/NMS securities from registration requirements under state blue-sky laws. These exemptions recognize the parity of NASDAQ/NMS issues with securities traded on the New York and American stock exchanges. Additional states are expected to take similar action in 1987.

Throughout 1986, the NASD worked with interested exchanges on a plan for exchange trading of certain NASDAQ securities under an SEC-approved rule granting exchanges unlisted trading privileges. The plan would require participating exchanges to transmit quotations and transaction reports in eligible securities to NASDAQ as the information processor. The parties resolved many of their differences, and a pilot is likely to begin in 1987.



Companies choose the NASDAQ market for three main reasons—its technological efficiency, its competing multiple market makers and the quality of the NASD's regulation.

Wilson C. Wearn Chairman and CEO, Multimedia, Inc. Chairman, NASD Corporate Advisory Board n 1986, the NASD increased its regulatory staff positions by 15 percent, bringing the total number of compliance personnel to nearly 800. A significant number of these staff members conduct on-site examinations of members to determine their compliance with applicable rules and regulations and, through sophisticated automated systems, surveil the NASDAQ market to detect questionable activities and improper trading practices.

As part of its equity audit trail plan, the NASD put into place an on-line, integrated journal that provides a detailed record of all quotation changes, transaction data and clearing information.

To strengthen its ability to detect insider trading, the NASD initiated work on a new automated surveillance tool, the Retail Account Name Search (RANS). Expected to become operational in mid-1987, RANS will immediately identify retail accounts that have exhibited questionable trading activity. It will supplement the Insider Exception System and other computerized surveillance programs such as Pricewatch, Volumewatch, Blockwatch, Quote/

Trade Comparison System and NASDAQ Stockwatch Report.

In 1986, the NASD initiated a pilot program for examining SEC-registered investment advisors who are also NASD members. The program, which was conducted with the cooperation of the SEC, is designed to develop a blueprint for regulation of members who are registered investment advisors, including those who are financial planners, and to evaluate the costs of such a program. The NASD Board will review the program's findings in 1987 to determine whether a broader program of examining

investment advisers is practicable.

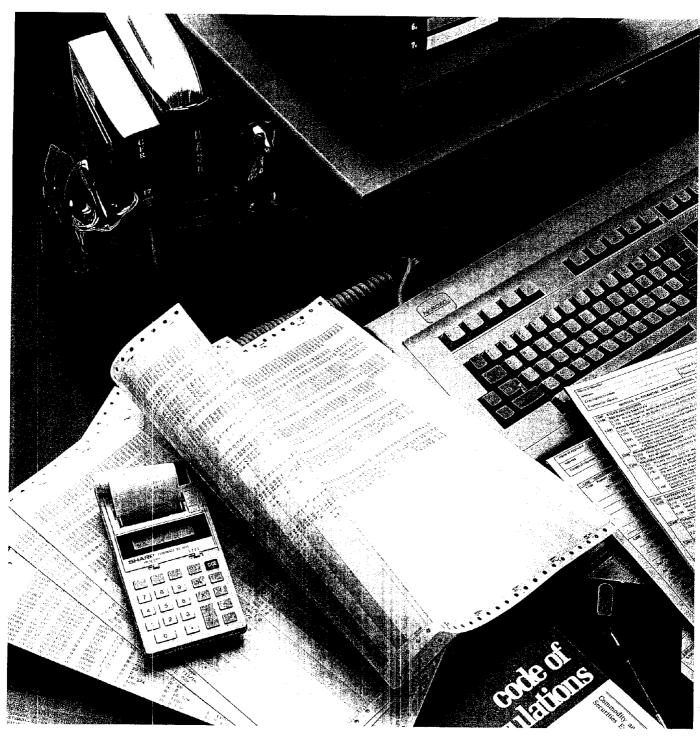
The NASD testified before a congressional committee studying federal regulation of the government securities market and provided input to congressional staff in the preliminary drafting session which led to the Government Securities Act of 1986. This law requires a government securities broker or dealer to register with the SEC and to become a member of the NASD or a national securities exchange. Congress passed this requirement to ensure that government securities brokers and dealers comply with regulations developed by the U.S. Treasury Department.

Throughout the year, the NASD also participated in numerous hearings affecting the securities industry. NASD representatives testified before congressional committees and the SEC on such matters as insider trading, the regulation of financial planners and shareholder voting rights.



The majority of the NASD's professional staff engage in regulatory activities vital to the integrity of the NASDAQ market. Although the NASD's business mix has greatly expanded in recent years, regulation continues to be its principal mission.

James M. Davin Managing Director First Boston Corporation 1986 Chairman NASD National Business Conduct Committee



The NASD fulfills its statutory responsibilities by enforcing federal securities laws and its Rules of Fair Practice, which require members to observe high standards of commercial honor.



The NASD carries out a number of activities to promote high standards of commercial honor among its broker-dealer members.

- The NASD's 14 District Offices conduct 4,479 routine and special examinations, and review 4,252 customer complaints and 1,357 other special sales-practice-related situations.
- As a result of 668 formal disciplinary actions ordered, the NASD's District Business Conduct Committees render 322 disciplinary decisions and accept 182 letters of acceptance, waiver and consent and 16 summary complaints. These actions lead to the expulsion of eight firms, the barring of 85 individuals and the suspension of 10 firms and 76 individuals.
- Supervising the self-liquidation of 10 firms, the NASD distributes \$67.9 million to 11,300 customers and broker-dealers, and averts the need for a SIPC trustee.
- Automated market surveillance of NASDAQ trading triggers 16,556 on-line price and volume alerts leading to 256 formal investigations.
- The Market Surveillance Committee orders a number of major disciplinary actions for market-related violations such as non-compliance with SOES rules, manipulation, fraudulent mark-ups and marking the close and metes out penalties that include the suspension of two member firms as market makers in NASDAQ securities, the suspension of four individuals for periods up to 90 days and the assessment of fines totaling nearly \$600,000.
- The NASD Board submits a rule to the SEC that would require all NASD members to halt trading in NASDAQ securities while issuers disseminate material news to the public. The NASD imposes 1,065 quotation halts.
- The number of qualification testing centers expands to 55 in 36 states; the NASD administers 262,000 tests during the year.
- The number of public offerings filed with the NASD for review of underwriting terms continues its upward trend and creates a new review record 3,694 corporate equity, debt, REIT and direct participation program offerings, for an aggregate of \$162 billion.
- Arbitration claims filed with the NASD pass the 1,587 mark, a 13 percent increase from 1985, triggering an expansion of staff, facilities and hearing-panel participants.
- The NASD reviews 20,951 pieces of advertising and sales literature, up 22.7 percent from last year, and spot-checks nearly half the NASD membership.



(seated left to right)

LARRY D. HAYDEN Hayden Financial Management, Inc. Arvada, Colorado

GORDON S. MACKLIN NASD President and Member of the Board Washington, D.C.

DAVID W. HUNTER Parker/Hunter Incorporated Pittsburgh, Pennsylvania NASD Chairman, 1986

BERNARD L. MADOFF Bernard Madoff Investment Securities New York, New York (standing left to right)

*ALEX HAMMOND-CHAMBERS Ivory & Sime PLC Edinburgh, Scotland

ROBERT P. RITTEREISER E.F. Hutton & Company Inc. New York, New York

*B. LEE KARNS
Comprehensive Care
Corporation
Newport Beach, California

MURRAY L. FINEBAUM Instinct Corporation New York, New York NASD Vice Chairman, 1986 JOHN B. LEVERT, JR. Howard, Weil, Labouisse, Friedrichs Incorporated New Orleans, Louisiana NASD Vice Chairman-Finance, 1986

THOMAS J. ASHER
The Robinson-Humphrey
Company Inc.
Atlanta, Georgia

*ALAN B. LEVENSON Fulbright & Jaworski Washington, D.C.

*Governor-at-Large



(seated left to right)

JOHN G. HIGGINS Kidder Peabody & Co. Incorporated Boston, Massachusetts

RICHARD C. ROMANO Romano Brothers and Company Evanston, Illinois NASD Vice Chairman, 1987

JOSEPH R. HARDIMAN Alex. Brown & Sons, Inc. Baltimore, Maryland NASD Chairman, 1987 THOMAS W. BORDEN Stone & Youngberg San Francisco, California

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*WALTER B. GERKEN
Pacific Mutual Life Insurance
Company
Newport Beach, California

JAMES M. DAVIN
The First Boston Corporation
New York, New York
NASD Vice Chairman-Finance,
1987

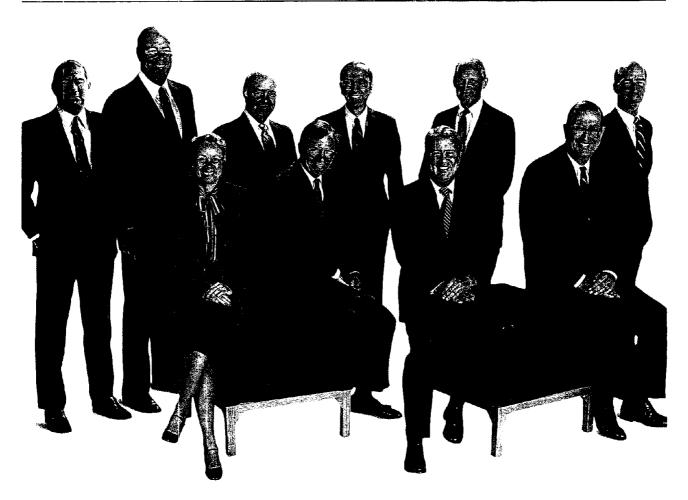
CHARLES E. ZIVNEY PaineWebber Incorporated Fort Worth, Texas

BILL T. WALL George K. Baum & Company Kansas City, Missouri

*WILSON C. WEARN
Multimedia, Inc.
Greenville, South Carolina

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JUDITH G. BELASH Goldman, Sachs & Co. New York, New York

ALLEN WEINTRAUB Advest, Inc. Hartford, Connecticut

*THOMAS C. SULLIVAN RPM, Inc. Medina, Ohio

LYNN P. REITNOUER Crowell, Weedon & Co. Los Angeles, California (standing left to right)

*STEPHEN L. HAMMERMAN Merrill Lynch & Co., Inc. New York, New York

JOSEPH V. MISSETT, III Oppenheimer & Co., Inc. New York, New York

DAVID L. BAKER Baker & Co., Incorporated Cleveland, Ohio

RICHARD L. HINTON Campbell, Waterman Inc. Seattle, Washington *GEORGE PUTNAM Putnam Group of Funds Boston, Massachusetts

VICTOR ELTING, III The Chicago Corporation Chicago, Illinois

*Governor-at-Large



(seated left to right)

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RUDOLPH C. SANDER Janney Montgomery Scott Inc. Philadelphia, Pennsylvania

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WILLIAM L. TEDFORD, JR. Stephens, Inc. Little Rock, Arkansas

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*GRAHAM H. WHITEHEAD Jaguar plc Leonia, New Jersey

*Governor-at-Large

Members of the National Committees, who are appointed by the NASD Board of Governors, make recommendations to the Board on their various areas of responsibility. The Executive, Finance & Audit and National Business Conduct Committees meet before each Board meeting; all other committees meet as necessary. In addition, special or ad hoc committees and task forces are appointed to study current issues as the need arises.

EXECUTIVE

- *David W. Hunter, Chairman
- *James M. Davin
- 'Murray L Finebaum
- *Joseph R Hardiman
- *Alan B. Levenson
- *John B. Levert, Jr.
- *Bernard L. Madoff
- *Gordon S. Macklin, President

FINANCE & AUDIT

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Greer Moreland Fosdick Shepherd Inc. Houston, Texas

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Kidder Peabody & Co. Incorporated Amarillo, Texas

Larry A. Weil Underwood, Neuhaus & Co., Incorporated Dallas, Texas



Peter M. Walker, *Director* 1999 Bryan Street, Suite 1450 Olympia & York Tower Dallas, Texas 75201 (214) 969-7050

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Henry T. Blackstock Blackstock & Co., Inc. Jacksonville, Florida

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William L. M. Knox, Jr. W. L. Knox & Company Atlanta, Georgia

Patrick E. Mann Williams Securities Group, Inc. Tampa, Florida

John R. Smith, Jr. Lowry Financial S

Lowry Financial Services Corporation North Palm Beach, Florida



Bennett Whipple, Vice President, Director One Securities Centre, Suite 500 3490 Piedmont Road, N.E. Atlanta, Georgia 30305 (404) 239-6100

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New York, New York

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Leopold Swergold Swergold, Chefitz & Sinsabaugh Inc.

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Incorporated

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Francis M. Trotta

Moore & Schley, Cameron & Co.

New York, New York

Bruce Tullo

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Two World Trade Center
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New York, New York 10048
(212) 839-6200

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Richard J. Deagazio Exchange Securities, Inc. Boston, Massachusetts Ernest E. Dunbar

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Sperber, Adams & Co. Westport, Connecticut



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Robert D. Watral Quick & Reilly, Inc. Boston, Massachusetts

Willis H. Riccio, Vice President, Director 260 Franklin Street, 20th Floor Boston, Massachusetts 02110 (617) 439-4404

1986 1985 September 30 (in thousands) ASSETS Current assets 1,313 \$ 1,063 Investments, principally U.S. Government securities, at cost (approximate market value of \$88,190 in 1986 and \$71,156 in 1985) 86,799 70,520 8,286 6,535 Receivables, net, and other current assets 78,118 96,398 Total current assets Property and equipment 16,372 10,272 Land, buildings and improvements 45,197 39,448 Data processing, subscriber equipment and software 11,122 6,727 Furniture, equipment and leasehold improvements 56,447 72,691 33,788 28,412 Less accumulated depreciation and amortization 28,035 38,903 2,535 2,944 Other assets \$138,245 \$108,688 LIABILITIES AND EQUITY Current liabilities \$ 9,409 \$ 12,344 Accounts payable and accrued expenses 6,321 10,010 Deferred income and deposits 1,294 1,425 Current portion of obligations under capital leases 200 1,600 Note payable 18,755 23,848 Total current liabilities 2,025 1,142 Obligations under capital leases 3,049 1,374 Other liabilities 22,154 28,039 Total liabilities 86,534 110,206 Equity Commitments and contingencies \$108,688 \$138,245

See notes to consolidated financial statements.

National Association of Securities Dealers, Inc.		33	
Year Ended September 30 (in thousands)	1000	1005	
INCOME	1986	1985	
INCOME.			
NASDAQ and MSI service fees	\$ 41,459	\$ 36,077	
Member assessments	21,800	19,065	
Registration and examination fees	26,610	17,629	
Interest and other	16,661	11,509	
NASDAQ issuer fees	10,633	8,381	
Corporate financing fees	7,338	4,682	
	124,501	97,343	
EXPENSES			
Salaries and employee benefits	49,499	41,856	
Equipment maintenance and data transmission	10,290	9,947	
Depreciation and amortization	7,376	8,212	
Professional and other services	11,429	6,972	
Office expense	8,015	6,885	
Publications, supplies and postage	5,250	4,789	
Travel, meetings and investigations	4,860	4,173	
Other	1,213	1,056	
	97,932	83,890	
Income before provision for income taxes and extraordinary item	26,569	13,453	
Provision for income taxes	2,897	1,451	
Income before extraordinary item	23,672	12,002	
Extraordinary item—utilization of tax loss carryforward		1,057	
Net income	23,672	13,059	
Equity at beginning of year	86,534	73,475	
Equity at end of year	\$110,206	\$ 86,534	

 $See\ notes\ to\ consolidated\ financial\ statements.$

34 CONSOLIDATED STATEMENTS OF CHANGES IN FINANCIAL POSITION

National Association of Securities Dealers, Inc. Year Ended September 30 (in thousands) 1986 1985 FINANCIAL RESOURCES WERE PROVIDED BY: Income before extraordinary item \$ 23,672 \$ 12,002 Add item not affecting working capital Depreciation and amortization 7,376 8,212 WORKING CAPITAL PROVIDED BY OPERATIONS 31,048 20,214 Extraordinary item—utilization of tax loss carryforward 1,057 Increase in obligations under capital leases 411 1.473 Increase in other liabilities 1,675 229 33,134 22,973 FINANCIAL RESOURCES WERE USED FOR: Additions to property and equipment, net 18,244 8,126 Decrease in long term obligations under capital leases 1,294 1,425 Increase in other assets 409 756 19,947 10,307 INCREASE IN WORKING CAPITAL \$ 13,187 \$ 12,666 ANALYSIS OF CHANGES IN WORKING CAPITAL Increase in current assets: Cash 250 \$ 210 Investments 16,279 13,191 Receivables, net, and other current assets 1,751 1,254 18,280 14,655 Decrease (increase) in current liabilities: Accounts payable and accrued expenses (2,935)228 Deferred income and deposits (3,689)(301)Current portion of obligations under capital leases 131 (316)Note payable 1,400 (1,600)(5,093)(1,989)INCREASE IN WORKING CAPITAL \$ 13,187 \$ 12,666

See notes to consolidated financial statements.

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation and Business Segments: The consolidated financial statements include the accounts of the National Association of Securities Dealers, Inc. (NASD) and its wholly owned subsidiaries, including NASDAQ, Inc., and NASD Market Services, Inc. (MSI), after elimination of all significant intercompany transactions. The consolidated financial statements have been prepared on the accrual basis of accounting and conform to generally accepted accounting principles.

NASD is a membership association established to regulate the over-the-counter securities market.

NASDAQ, Inc., owns and operates the international, electronic NASDAQ quote information system.

MSI provides national market facilities to assist the NASD in carrying out its regulatory responsibilities and for the benefit of NASD members in their pursuit of efficient execution of securities transactions.

Property and Equipment, Depreciation and Amortization:

Property and equipment are recorded at cost. Equipment acquired under capital leases is recorded at the lower of fair market value or the present value of future lease payments. Depreciation and amortization are provided on the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over the period of the applicable lease.

Software Costs:

Purchased software, developed by others, is capitalized if it has a continuing value and is considered an integral part of purchased hardware. All other software development costs are charged to expenses as incurred.

Pension:

Pension expenses include charges for current service and amortization of prior service costs over an average of 30 years. NASD funds pension costs in accordance with the funding provisions of the Employee Retirement Income Security Act.

Income Taxes:

NASD and NASDAQ, Inc., are tax-exempt, not-forprofit organizations. MSI is a taxable entity and recognizes certain expenses, principally start-up expenditures and depreciation, in different periods for income tax purposes than for financial reporting purposes. Investment tax credits are accounted for under the flow-through method.

NOTE B-BUSINESS SEGMENTS

(in thousands)	NASD	NASDAQ	MSI	Consoli- dated
1986				
Income	\$78,151	\$33,667	\$14,846	\$124,501
Expenses,				
including				
income taxes	65,581	26,141	11,271	100,829
Net income	\$12,570	\$ 7,526	\$ 3,575	\$23,672
Total assets	\$96,571	\$34,851	\$ 7,564	\$138,245
Equity	76,219	30,035	5,103	$110,\!206$
1985				
Income	\$59,293	\$28,919	\$11,067	\$ 97,343
Expenses, including				
income taxes	52,888	24,942	8,390	84,284
Net income	\$ 6,405	\$ 3,977	\$ 2,677	\$ 13,059
Total assets	\$76,738	\$27,503	\$ 4,746	\$108,688
Equity	63,649	22,509	1,528	86,534

Intercompany billings, payables and receivables have been eliminated from the consolidated financial data.

NOTE C—NOTE PAYABLE

In 1985, MSI obtained an unsecured \$4,000,000 bank line of credit with interest at the lower of the prime rate or a rate tied to certificate of deposit rates. This agreement terminates on March 31, 1988.

NOTE D-LEASES

Data processing, subscriber equipment and software include the following amounts relating to leases which have been capitalized:

September 30 (in thousands)	1986	1985
Data processing equipment Less accumulated depreciation	\$8,372 5.951	\$7,870 4,526
	\$2,421	\$3,344

The initial terms of the capitalized leases are 60 to 76 months. NASD leases certain office space and equipment in connection with its operations. The majority of these leases contain escalation clauses based on increases in property taxes and building operating costs. Certain of these leases also contain renewal options. No lease extends beyond 1996. Future minimum lease payments, by year and in the aggregate, under the capital leases and noncancelable operating leases with initial or remaining terms of one year or more consisted of the following at September 30, 1986 (in thousands):

Fiscal Year Ending September 30	Capital Leases	Operating Leases
1987	\$1, 562	\$ 2,930
1988	711	2,993
1989	342	2,928
1990	252	2,937
1991	87	2,861
Remaining years		8,669
Total minimum lease payments Less: Amount representing	2,954	\$23,318
interest	518	
Present value of net minimum		
lease payments	2,436	
Less: Amounts due in one year	1,294	
	\$1,142	

Rent expense for operating leases was \$6,166,000 in 1986 and \$4,557,000 in 1985.

NOTE E-RETIREMENT BENEFITS

NASD maintains two savings plans for employees. Eligibility for both plans is based upon length of service. Participation in the plans is voluntary. Savings plan expenses for the years 1986 and 1985 were \$699,000 and \$604,000, respectively.

NASD maintains a non-contributory defined benefit pension plan for the benefit of all eligible employees. Pension expenses for the years 1986 and 1985 aggregated \$2,637,000 and \$2,309,000, respectively. A comparison of accumulated pension plan benefits and net pension plan assets as of the most recent valuation dates is presented below:

January 1 (in thousands)	1986	1985
Actuarial present value of accumulated plan benefits:		
Vested	\$ 7,235	\$ 5,309
Nonvested	1,721	2,086
	\$ 8,956	\$ 7, 395
Net assets available for plan benefits	\$15,999	\$11,402

The average assumed rate of return used in determining the actuarial present value of accumulated plan benefits was 7 percent for 1986 and 1985.

NOTE F .-- INCOME TAXES

The income tax provision for the years ended September 30, 1986 and 1985 consisted of the following:

(in thousands)	1986	1985
Current expense		
Federal	\$2,015	\$ 192
State	540	324
Deferred expense/(benefit)	342	(122)
Charge equivalent to benefit of		
net operating loss carryforward		1,057
	\$2,897	\$1,451

The tax provision was reduced by investment tax credit utilization for the years 1986 and 1985 in the amounts of \$429,000 and \$185,000, respectively.

NOTE G-COMMITMENTS AND CONTINGENCIES

As of September 30, 1986, NASD had entered into a contract to purchase land and an office building in Rockville, Maryland. On November 12, 1986, the NASD purchased the property at a cost of \$12,169,000.

NASD and its subsidiaries have entered into contractual agreements for the purchase of data processing equipment. At September 30, 1986, the amounts outstanding under these agreements were approximately \$6,157,000.

There are legal proceedings pending against the NASD, separately or with others. Management believes, based upon the opinion of counsel, that liabilities arising from these proceedings, if any, will not have a material effect on the NASD.

REPORT OF INDEPENDENT ACCOUNTANTS

Board of Governors National Association of Securities Dealers, Inc. Washington, D.C.

We have examined the consolidated balance sheet of the National Association of Securities Dealers, Inc. and subsidiaries as of September 30, 1986, and the related consolidated statements of income and equity, and changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. The consolidated financial statements of the National Association of Securities Dealers, Inc. and subsidiaries for the year ended September 30, 1985 were examined by other auditors whose report dated December 20, 1985 expressed an unqualified opinion on those statements.

In our opinion, the 1986 financial statements referred to above present fairly the consolidated financial position of the National Association of Securities Dealers, Inc. and subsidiaries as of September 30, 1986 and the consolidated results of their operations and changes in their financial position for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Ernst + Whinney

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